



To: Members of the Finance Committee

From: Dana L. McDaniel, City Manager

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Initiated By: Homer Rogers, Assistant City Manager/Chief Strategy and Innovation Officer
Jennifer M. Rauch, AICP, Director of Planning
Tammy Noble, Senior Planner
Brandon Brown, Director of Performance Analytics

Re: Dublin 2035 Framework – Theme Committee Work

Summary

City Council committees will begin their Theme Committee work on the Dublin 2035 Framework, focusing on developing the “big ideas” for their assigned theme (Quality of Life, Infrastructure, Land Use and Economics). Staff and the consultant team has provided background materials to help the Committee members and assigned staff members prepare for the discussion. The packet includes a workbook that outlines the items that should be completed ahead of the meeting, along with supplemental information to support this work.

Committee Expectations

In previous meetings, staff and the consultant team has outlined the milestones needed to complete the Dublin 2035 Framework and Council members and staff have been led through a number of exercises to start the conversation. The goal of the Committee work is to use the prior discussion to dive deeper and identify the big ideas that will have a lasting and transformative impact on the community as the City of Dublin looks forward into 2035 and beyond.

The first Committee meeting is the first of three milestones needed to develop the 2035 Framework. Council members and assigned staff are asked to formulate the “big ideas” for each committee and what each committee needs to justify these ideas moving forward, by answering the following two questions:

- 1) What are the big ideas for your theme (Economics)?
- 2) What does the committee need to know to justify these ideas?

These big ideas can be shared in words, aspirational images, examples or models either during the meeting or as a follow up. A list of starter ideas has been provided for reference, based on previous discussions and input from Council and staff. The outcome of the first meeting is for each committee to outline their ideas and what information and research is needed to develop these ideas as part of the future milestones. Following each committee’s work, the big ideas will be compiled and shared.

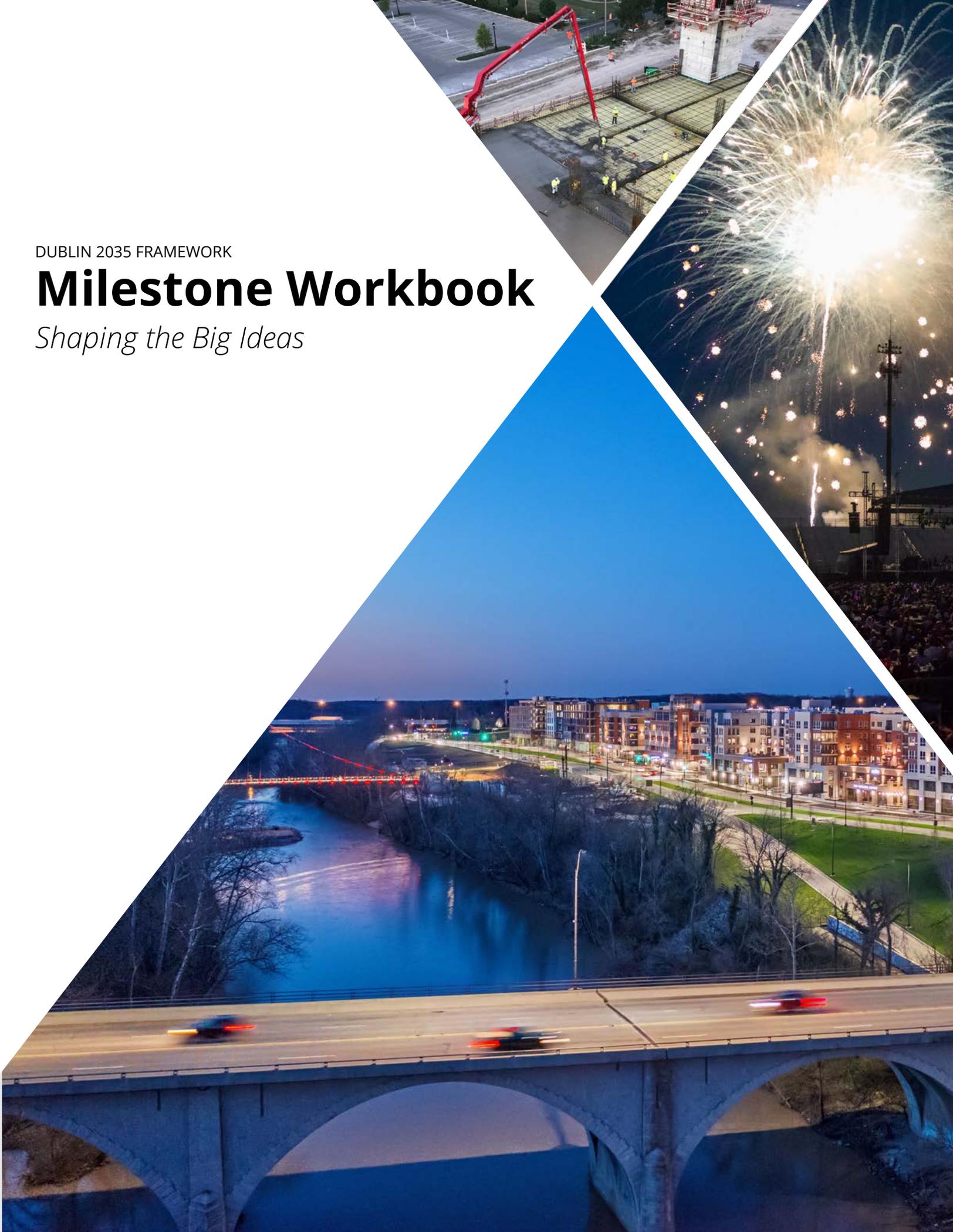
Recommendation

Staff and the consultant team recommends the Committee members review the materials and complete the pre-work within the workbook prior to the meeting.

DUBLIN 2035 FRAMEWORK

Milestone Workbook

Shaping the Big Ideas





MILESTONE WORKBOOK: INTRODUCTION

The Dublin 2035 Framework is a visionary set of big ideas for the City to achieve. This framework will encompass four themes organizing a wide variety of community topics that are essential for the City of Dublin's future. Each theme is aligned with a Council Committee who, alongside Staff and the public, will define and develop big ideas for the theme. This workbook serves as your guide through to developing the framework. It is organized into a series of three milestones with activities to guide your work.

What is the 2035 Framework?

The framework is a visionary set of big ideas that will make Dublin an even greater place to live and work. These ideas will serve as guidance for City investments through City plans that identify projects, policies, and programs. The framework will strive to enhance elements of the community in support of the City of Dublin's vision as:

A global city of choice. Vibrant. Innovative. Engaged.

This unified framework establishes the desired outcomes that incorporates the unique perspectives of the City's residents, businesses, and visitors. These visionary ideas stretch the thinking about what is possible in the future and inspire the City's innovative spirit that has realized many major accomplishments over the past several decades.

The Dublin 2035 Framework begins with the efforts of the Council Committees. Through achieving the major milestones outlined in this workbook, the City's visionary ideas establish a foundation for focusing project, policy, and program investments.

Framework Glossary

Several common terms are used throughout the workbooks and framework to establish the overall structure. Provided below is a reference table for the terms and definitions for the Dublin 2035 Framework.

Vision: The desired or intended future state of the community.

Mission: A statement that briefly articulates an organization’s fundamental purpose.

Guiding Principles: Broad philosophies that support the vision and mission statements and guide the development of theme topics.

Theme: A forward-looking topic organizing elements of the plan.

Element: A specific topic of community interest.

Big Idea: A creative and unique action (project, policy, or program) that has a lasting and transformative impact.

Indicator: A measure or metric for proving community progress.



Workbook Overview

This workbook is intended to help you frame the discussion for achieving major milestones for the Dublin 2035 Framework. The sections of the workbook will be delivered to you as your committee achieves the outcomes for each distinct milestone. The workbook is composed of three milestones that build from the work previously completed and together will assist you in defining the big ideas for your theme.

Each milestone has an identical format for achieving the outcomes. The workbook milestones will include:

WORKBOOK SECTION	DESCRIPTION
1. Outcomes	Tasks to complete
2. Staff Summary	Support materials (provided separately)
3. Agenda	Steps for completing the workbook
4. Agenda Steps	Guidance for tasks and discussion
5. Additional Notes	Space for additional comments
6. Milestone Review	Verifying tasks were completed
7. Next Steps	Introduction to the next milestone

Framework Outcomes

The outcomes of the Council Committee efforts and engagement opportunities will directly shape the framework. These milestones, along with insight from residents, staff, and industry professionals (identified by the committees) form the direction for the City towards 2035. The big ideas established in this framework represent the foundation for future updates to existing plans and policies, alignment of City objectives, and focused investment in specific policies, projects, and programs. The following page provides the focus of each milestone and engagement for the framework.

Milestone Outline

The following section identifies the focus of the milestones and engagement opportunities for the Dublin 2035 Framework.

Milestone 1: Initial Big Ideas

FOCUS

- » Understanding community challenges and opportunities specific to the theme
- » Defining an initial list of big ideas for the future
- » Identifying research topics and expert engagement opportunities

Milestone 2: Additional Ideas, Research & Insights

FOCUS

- » Reviewing key research findings and supporting data about the big ideas
- » Incorporating community and expert insight and interests into the framework
- » Identifying additional stakeholders to engage in the conversation

Milestone 3: Refinement & Priorities

FOCUS

- » Understanding the expert perspectives to shape the big ideas
- » Recognizing community priorities for the future
- » Refining the list of initial big ideas based on key findings into the guiding framework

Public Engagement

- » Educate the community on the Dublin 2035 Framework
- » Inspire involvement and engagement from the Dublin community
- » Gather ideas, feedback, and insight on the initial big ideas for the framework

Expert Engagement

- » Explore conditions and emerging trends across the country
- » Learn of unique approaches and perspectives on essential topics
- » Discuss best management practices for the city to leverage

Graphic 1: Milestone Timeline



Workbook Considerations

The milestone outcomes outlined in this workbook develop the major components of the framework. As you progress through the milestones, there are several considerations that assist in developing big ideas and their justification. These considerations include:

Guiding Principles: Supporting the mission and vision for the City are a working set of guiding principles that encapsulate broad philosophies for the framework. Use these principles to ensure the framework is aligning with Dublin's vision for 2035. The guiding principles are:

PRINCIPLE	ACTION
People First	Put people first in any and all decisions
Fiscal Stability	Maintain and promote financial stability and competitiveness
Beautiful	Consider aesthetics and character as hallmarks of our community
Connected	Connect people and places physically and virtually
Inclusive	Ensure fairness, dignity, and respect for all people
Innovative	Courageous and exploratory, refusing to accept the status quo
Intentional	Purpose driven in planning, designing, and executing our goals
Resilient	Prepared to absorb, withstand, and recover from challenges as a stronger community
Responsive	Adapt to changing future conditions
Trusted	Practice stewardship, build and maintain strong bonds of trust

Theme Elements: Within each theme is a set of working elements or specific topics of community interest. The elements will assist with organizing the big ideas to identify which areas of community interest are essential for realizing the framework. This is a working list of topics that can adapt to the discussions of each committee to ensure alignment of the big ideas with the city's vision and mission statements.



MILESTONE 1:

INITIAL BIG IDEAS

Your theme is one of the four forward-thinking topics for organizing the Dublin 2035 Framework. Through this milestone, your committee will identify and develop an initial list of big ideas, desired outcomes for the framework, based on previous work completed and will begin identifying research topics to assist you with the framework process. A series of questions are provided in this workbook to assist with the committee discussions to achieve the outcomes for this milestone.

1. Outcomes

At the end of this milestone, you will have determined the following items for your theme:

- Initial set of five to seven big ideas for the theme
- Areas or topics of interest to explore

2. Staff Summary

Provided alongside this workbook is a staff summary to support the outcomes and discussion for this milestone. Refer to these materials when preparing for committee meetings, reviewing the discussion questions, and when reviewing the outcomes of the milestone.

3. Agenda

- A. Preparation
- B. Staff Summary Overview
- C. Big Ideas Exercise
- D. Discussion of Additional Information

4. Agenda Steps

There are specific items to the agenda that assist you with achieving the outcomes for this milestone. Completing these items individually and as a committee will establish the foundation for the next framework milestone. By following the steps below, you will help shape the major components of the Dublin 2035 Framework.

A

Preparation

Individually: Verify you have received the supporting material for this milestone in the staff summary. If you are missing the material then please let staff know. Once you have verified this material was provided, continue to Agenda Item B.

B

Staff Summary Overview

Individually: Review the separate staff summary provided for the milestone. Make note of any questions or comments you would like to discuss on the following page.

Committee: Staff will provide an overview of the summary material and an introduction to this milestone. Use this opportunity to seek clarification or ask questions on the material and introduction provided for the discussion. Once complete, continue to Agenda Item C below.

C

Big Ideas Exercise

Individually: Read the question prompt beginning on the following page and share your thoughts in the space provided. Your responses will help shape the desired outcomes for the 2035 framework.

Committee: Read the question prompt on the following pages and share your thoughts in the space provided. The purpose of this is to begin building identifying the big ideas for the framework. These outcomes will identify how the City measures the success of the Dublin 2035 Framework. Work together to identify at least five to seven initial big ideas for the theme. Once the discussion is done, continue to Agenda Item D below.

D

Discussion of Additional Information

Individually: Read the question prompt on the following page and share your thoughts in the space provided. This is an opportunity to identify a topic of interest for research, data on specific topics, or an expert engagement opportunity. Staff will use your responses to collect additional information for the next meeting.

Committee: Share your responses to the prompt with staff and the committee. This can include general ideas or specific topics you are interested in learning more about. You can also provide this information after any milestone meetings by reaching out directly to your staff liaison.

Definitions

Individually applies to you completing sections of the workbook before a milestone meeting.

Committee applies to the group of Council and Staff members completing sections of the workbook together during a meeting.

Verify you have received the staff summary and any other supporting material for this milestone.

If you are missing any of the material then please let staff know. You will have the opportunity to ask staff for any clarifications on the summary and other supporting material at the committee meetings.

AGENDA ITEM

A

Review the staff summary document and supporting milestone material.

The staff summary is provided in a separate document and is not included in the milestone workbook. Review the summary and additional material for any questions or comments you would like to discuss, note them in the space below.

AGENDA ITEM

B

What are the big ideas for this theme?

When thinking about Dublin in 2035, what are the big ideas the City should achieve? These are bold, transformative, visionary ideas about how the City can evolve over the next 15 years. There is no limitation on how they will be accomplished but instead the focus is on stretching the thinking about what is possible. Identify at least five to seven ideas related to this theme. Think about why these ideas are essential for Dublin and share those motivations below.

AGENDA ITEM

C

EXAMPLE IDEAS

A big idea is a creative action that will have a lasting and transformative impact. It describes what the framework will achieve by 2035. A few example ideas are provided below:

- Add 1,000 affordable / workforce housing units by 2026 (Mobile, AL)
- To create the most diverse employment and tax base in the U.S. (One Columbus)
- Become the most connected community in the U.S. (Dublin, OH)

What does the committee need to know to justify these ideas?

Is there anything else you are interested in that hasn't been covered or provided? Is there something missing or currently unavailable that you need to know? These can include specific research topics, best practice examples, or potential expert engagement opportunities that staff can explore for the committees review. This is to ensure that you and the committee are provided with the information necessary for defining and justifying the bold, transformative, visionary ideas for 2035.

AGENDA ITEM

D



5. Additional Notes

Please use the following space for any additional notes regarding the questions or milestone discussion.

6. Milestone Review

This milestone is focused on identifying an initial list of big ideas, or desired outcomes, for the theme and identifying research topics that will assist you with the framework process. This is accomplished through achieving the following outcomes for your theme:

- Initial set of five to seven big ideas for the theme
- Areas or topics of interest to explore

Take a moment to verify with the committee if these outcomes have been accomplished. If so, then you and your committee are ready for the next milestone. An overview of the next steps in the process is provided below.

7. Next Steps

The next milestone in the Dublin 2035 Framework process is Milestone 2: Research & Insights. This milestone focuses on building from the previous discussion to:

- » Review key research findings and supporting data about the big ideas
- » Incorporate community insight and interests into the framework
- » Learn about expert perspectives on essential topics for the city
- » Identify additional stakeholders to engage in the conversation

Occurring alongside Milestone 2 are two engagement opportunities for framework. The first, is to educate, inspire, and collect feedback from the community on the initial set of big ideas. The second, is to learn perspectives from industry experts and City board /commission members on unique conditions and emerging trends. Staff will provide additional information regarding these engagement opportunities at a later date.

BIG IDEAS: STARTER LIST

The following is a collection of big ideas gathered from previous framework discussions. These big ideas were shared as reactions from the WrlCity review, 2020 Council Retreat, Framework Work Sessions, and other Council discussions for the 2035 framework. This represents a starter list of big ideas for committee members and does not include all ideas shared to date. This list is organized by the four framework themes.

Quality of Life

- Increase the miles of bicycle trails by 50%.
- Establish a civic center for the community.
- Become an energy independent city.
- Develop a regional sports and athletics campus.
- Become a 15-minute city (less than 15 min. travel to all services).
- Others

Land Use

- Create "mini-cities" at the OCLC and Ohio University campuses.
- Redevelop Tuttle Mall through a cross-jurisdictional partnership.
- Establish a "mini" mass-transit system.
- Others

Infrastructure

- Provide high-speed fiber to every home.
- Construct a mixed-use hyperloop station.
- Ensure every resident has access to "car-free" transportation.
- Connect all public spaces with internet access.
- Others

Economics

- Double the number of Tech Employees by 2035.
- Become the "Best Place to Work from Home".
- Streamline the development review process.
- Establish an education hub with Ohio University & Columbus State.
- Others

Elements

- Safety
- Leisure
- Culture
- Design
- Engagement
- City Services
- Land and Facilities
- Resiliency & Sustainability
- Housing
- Aesthetics
- Natural
- Development
- Historic/Cultural
- Responsible Growth
- Special Areas
- Parking
- Communication
- Mobility
- Transportation
- Utilities
- Connected Dublin
- Smart City
- Education
- Fiscal Health
- ED Strategy
- Future of Work

A description of each element intent is provided on the back of this page for reference.

BIG IDEAS: ELEMENT INTENT

The following list describes the intent of each theme element, or specific topic of community interest, identified for the framework. The elements will assist with organizing the big ideas to identify which areas of community interest are essential for realizing the framework. This is a working list of topics that can adapt to align the big ideas with the city's vision and mission statements.

Quality of Life

	Intent
Safety	protecting the Dublin community
Leisure	providing opportunities for recreation and entertainment
Culture	embracing the community's customs & achievements
Design	ensuring accessibility for all
Engagement	maintaining an open dialogue
City Services	delivering high-quality levels of service
Land and Facilities	promoting accessible public gathering spaces
Resiliency & Sustainability	conserving natural features for the future

Land Use

Housing	supplying living options for all lifestyles
Aesthetics	maintaining Dublin's distinct character
Natural	preserving unique green spaces
Development	expanding portions of the built environment
Historic/Cultural	safeguarding Dublin's past and traditions
Responsible Growth	limiting outward City expansion and development
Special Areas	accenting distinct neighborhoods and districts

Infrastructure

Parking	narrowing land reserves and dependence
Communication	conveying messages through modern devices
Mobility	providing convenient, accessible connections
Transportation	encouraging multi-modal travel
Utilities	supplying modern services to the community
Connected Dublin	integrating technology throughout the community
Smart City	leveraging modern systems for continuous improvement

Economics

Education	supporting lifelong learning opportunities
Fiscal Health	sustaining revenue streams for high quality services
ED Strategy	growing industry diversity and opportunity
Future of Work	adapting to emerging business needs

Introduction

Dublin 2035 Framework

The following introduces the Dublin 2035 Framework through three questions that define the purpose, intent, and relationship to other plans and policies within the City.

What is the Dublin 2035 Framework?

- The Dublin 2035 Framework is a visionary set of big ideas or unique actions (projects, policies, or programs) that will have transformative impact for the City over the next 15 years.
- These big ideas will guide city investments, policy decisions, and community collaboration to support the City of Dublin's vision as: *A global city of choice. Vibrant. Innovative. Engaged.*
- The big ideas will establish a unified framework for achieving lasting, transformative impact that incorporates the unique perspectives of the City's residents, businesses, and visitors.

Why develop a framework?

- The City of Dublin is thriving, having seen many transformative projects over the past several decades, including the vision and construction of the pedestrian bridge, realignment of Riverside Drive to provide open space along the Scioto River, and development and implementation of a city-wide mobility initiative.
- This progress has been possible due to the City's efforts to align investment with overarching, forward-thinking ideas established by City Council.
- While these ideas guided the City's progress, Council expressed a desire to push farther and develop a visionary framework that stretches the thinking about what is possible in the future.
- The Dublin 2035 Framework is that visionary guide, striving to inspire the City's innovative spirit through establishing a set of transformative and aspirational ideas for 2035.

How does the framework relate to other city plans or policies?

- The Dublin 2035 Framework is the City's overarching guide for investment and policy decisions over the next 15 years.
- The Framework will direct updates to city policies, work programs, and long-term plans to support the realization of the framework ideas through specific projects, policies, and programs.
- Opportunities to address community challenges and explore emerging trends are encouraged within the framework with the realization of these opportunities and challenges occurring through city plans and policies.

Theme Committee Milestone Timeline

Dublin 2035 Framework *Shaping the Big Ideas*

This graphic depicts the timeline for the Theme Committee work for the Dublin 2035 Framework. Each milestone is not associated with a committee meeting but can include several meetings to achieve the necessary outcomes. City Council will receive periodic updates on milestone progress for framework.



SNAPSHOT: QUALITY OF LIFE

This is a summary of one of the four themes for the Dublin 2035 Framework. These themes organize major elements, striving to describe Dublin's vision for 2035. They are supported by the Dublin Community Plan 2013, previous planning efforts, and strengthened through an ongoing conversation around innovation and enhancement.

Theme Elements

The elements outline major community characteristics of the Dublin 2035 Framework theme. These elements build from previous planning work to develop future recommendations for the city. Quality of Life is composed of:

SAFETY

ENGAGEMENT

LEISURE

CITY SERVICES

CULTURE

LAND AND FACILITIES

DESIGN

RESILIENCY & SUSTAINABILITY

Previous Plans and Studies

The Dublin Community Plan 2013 and other supporting studies provide a foundation for many of the theme features outlined in the Dublin 2035 Framework. Included below are the Community Plan chapters, strategic plans, and comprehensive studies related to Quality of Life:

Community Plan Chapters

- » [Chapter 1: Introduction](#)
- » [Chapter 2: Foundations](#)
- » [Chapter 3: Community Character & Environment](#)
- » [Chapter 6: Community Facilities](#)
- » [Chapter 7: Historic Preservation](#)
- » [Chapter 9: Demographics](#)

Other Supporting Studies

- » [Public Safety Plan \(2018\)](#)
- » [Sustainability Framework \(2018\)](#)
- » [Historical and Cultural Assessment \(2017\)](#)
- » [Parks and Recreation Master Plan \(2010\)](#)

WrldCity Reactions

The following list are selected reactions taken from WrldCity that relate to the Quality of Life theme:

- » Focus on people first
- » Create a city of trust
- » Spaces to gather will not happen
- » Liveable and loveable city
- » Day time cities are different at night
- » Alive at night/communal events/24 hr city
- » Social and economic well-being of habitants
- » Progressive
- » Getting back to the basics - make things simple
- » Accommodate changing needs of people
- » Happy people are more productive
- » Diversity and inclusion
- » Post COVID world is different
- » Shared experiences
- » Digital experiences will be different
- » Reverse migration to suburbs
- » Challenge for Dublin, how to make attractive
- » Safe/trust/well-being/inclusive/comfortable

2020 Council Retreat Discussions

The following includes a summary of the theme exploration conducted at the 2020 City Council Retreat:

- » Transition and transformation
- » Create clarity, document, and project into the future
- » Understand costs and prioritization
- » Forward thinking
- » Historical perspective
- » Evolution vs. sustainable growth
- » Expanding our influence
- » Community engagement
- » Building our success
- » Defining relationships and partnerships

SNAPSHOT: LAND USE

This is a summary of one of the four themes for the Dublin 2035 Framework. These themes organize major elements, striving to describe Dublin's vision for 2035. They are supported by the Dublin Community Plan 2013, previous planning efforts, and strengthened through an ongoing conversation around innovation and enhancement.

Theme Elements

The elements outline major community characteristics of the Dublin 2035 Framework theme. These elements build from previous planning work to develop future recommendations for the city. Land Use is composed of:



Previous Plans and Studies

The Dublin Community Plan 2013 and other supporting studies provide a foundation for many of the theme features outlined in the Dublin 2035 Framework. Included below are the Community Plan chapters, strategic plans, and comprehensive studies related to Land Use:

Community Plan Chapters

- » [Chapter 4: Land Use](#)
- » [Special Area Plans](#)

Other Supporting Studies

- » [MORPC Housing Study \(2020\)](#)
- » [MORPC Insight 2050 Corridor Study \(2019\)](#)

WrlldCity Reactions

The following list are selected reactions taken from WrlldCity that relate to the Land Use theme:

- › Improve downtown lighting
- › Don't do single purpose building
- › Pocket parks
- › Parks and amenities
- › Pods of commercial/residential for a 15-min city
- › Universal perspectives for cities because of COVID
- › Differentiate office parks
- › Greenways and infrastructure
- › Wholistic view of how you create a great city
- › Singapore Green City
- › Migration out of the larger cities
- › New urbanism wasn't new
- › Liveable and loveable city
- › Big cities/not relatable
- › Focused on making cities for people
- › Do we want to be a big city?
- › Density
- › Do we want to be a destination to more people?

2020 Council Retreat Discussions

The following includes a summary of the theme exploration conducted at the 2020 City Council Retreat:

- › Transition and transformation
- › Evolution vs. sustainable growth
- › Create clarity, document, and project into the future
- › Expanding our influence
- › Understand costs and prioritization
- › Community engagement
- › Forward thinking
- › Building our success
- › Historical perspective
- › Defining relationships and partnerships

SNAPSHOT: INFRASTRUCTURE



This is a summary of one of the four themes for the Dublin 2035 Framework. These themes organize major elements, striving to describe Dublin's vision for 2035. They are supported by the Dublin Community Plan 2013, previous planning efforts, and strengthened through an ongoing conversation around innovation and enhancement.

Theme Elements

The elements outline major community characteristics of the Dublin 2035 Framework theme. These elements build from previous planning work to develop future recommendations for the city. Infrastructure is composed of:

PARKING

COMMUNICATION

MOBILITY

TRANSPORTATION

UTILITIES

CONNECTED DUBLIN

SMART CITY

Previous Plans and Studies

The Dublin Community Plan 2013 and other supporting studies provide a foundation for many of the theme features outlined in the Dublin 2035 Framework. Included below are the Community Plan chapters, strategic plans, and comprehensive studies related to Infrastructure:

Community Plan Chapters

- » [Chapter 5: Transportation](#)
- » [Chapter 10: Utilities](#)

Other Supporting Studies

- » [Mobility Study \(2020\)](#)
- » [Parking Study \(2018\)](#)
- » [Travel Demand Modeling \(2017\)](#)
- » [Traffic Studies](#)
- » [Connected Dublin](#)
- » [Smart City Pilots](#)

WrlCity Reactions

The following list are selected reactions taken from WrlCity that relate to the Infrastructure theme:

- » Walkability
- » Management of waste with power plan
- » Connect the main nodes
- » Green technology
- » Relevant technology
- » We are behind new innovation
- » Mobility is changing / multi-modal mobility
- » Back to future with turning modernism
- » Fewer cars/mobility
- » AR/VR maybe meaningful
- » Connected - social and digital
- » Virtual reality/phygital world
- » Communicate in 10 second slices
- » Greenways and infrastructure

2020 Council Retreat Discussions

The following includes a summary of the theme exploration conducted at the 2020 City Council Retreat:

- » Transition and transformation
- » Evolution vs. sustainable growth
- » Create clarity, document, and project into the future
- » Expanding our influence
- » Understand costs and prioritization
- » Community engagement
- » Forward thinking
- » Building our success
- » Historical perspective
- » Defining relationships and partnerships

SNAPSHOT: ECONOMICS

D

This is a summary of one of the four themes for the Dublin 2035 Framework. These themes organize major elements, striving to describe Dublin's vision for 2035. They are supported by the Dublin Community Plan 2013, previous planning efforts, and strengthened through an ongoing conversation around innovation and enhancement.

Theme Elements

The elements outline major community characteristics of the Dublin 2035 Framework theme. These elements build from previous planning work to develop future recommendations for the city. Economics is composed of:

EDUCATION

FISCAL HEALTH

ED STRATEGY

FUTURE OF WORK

Previous Plans and Studies

The Dublin Community Plan 2013 and other supporting studies provide a foundation for many of the theme features outlined in the Dublin 2035 Framework. Included below are the Community Plan chapters, strategic plans, and comprehensive studies related to Economics:

Community Plan Chapters

- » [Chapter 8: Fiscal Health](#)

Other Supporting Studies

- » [Hilliard City School District Next X Plan \(2020\)](#)
- » [Dublin Strategic Plan - Economic Development \(2019\)](#)
- » [Dublin City School District Student Potential Analysis \(2018\)](#)

WrlrCity Reactions

The following list are selected reactions taken from WrlrCity that relate to the Economics theme:

- » Post COVID world
- » Equity amongst workforce
- » Hybrid work environment
- » Coworking spaces
- » Previous assumption with workforce/peak will change
- » Post COVID world is different
- » Social and economic wellbeing of habitants
- » Professional workspace and connectivity
- » Happy people are more productive
- » Digital nomads
- » Raise the bar
- » Differentiate office parks

2020 Council Retreat Discussions

The following includes a summary of the theme exploration conducted at the 2020 City Council Retreat:

- » Transition and transformation
- » Create clarity, document, and project into the future
- » Understand costs and prioritization
- » Forward thinking
- » Historical perspective
- » Evolution vs. sustainable growth
- » Expanding our influence
- » Community engagement
- » Building our success
- » Defining relationships and partnerships

DUBLIN ACROSS THE DECADES

Setting the Standard

- Sewer & Water Agreement
- I-270
- Library
- Muirfield
- Ashland
- Honda

Pre-1975

Rapid Growth & Community

- City Status
- Dublin-Washington Township Merger
- Income Tax 1%-2%
- Emerald Parkway
- Irish Festival
- 1st Debt Levy
- Missing Link Muirfield Drive Extension
- Tara Hill
- Justice Center
- 175th Anniversary
- Ryder Cup
- Sewer Ban
- 1st CIP
- New Bridge over I-270

1985-1994

Maturing and Leading

- Economic Development Strategy
- Glick/Dublin
- Emerald Parkway Completed
- Ohio University
- 1st Roundabouts
- Bri-High
- Hospital
- Bridge Street
- Presidents Cup

2005-2014

2035 and Beyond

- Times
- Trends
- Trajectory
- Make & Create

1975-1984

Lift-Off! Defining Dublin

- Arts Council
- Community Plan
- Original Charter
- Metro Place
- Chamber of Commerce
- Dev Regulations
- Form of Government
- Fire- Perry/Washington
- Memorial Tournament
- Wendy's
- OCLC
- City Hall

1995-2004

Citizen Engagement

- Fiber
- 2nd Community Plan
- Glacier Ridge
- Crew Stadium
- Gelpi
- Charter Review
- Miracle Field
- 9/11
- Citizen Engagemt
- Rec Center Opens
- West Branch
- Cardinal Health
- 4th of July Celebrtrn
- 2nd High School

2015-Present

Transition & Transformation

- 270/33/161 Interchange
- AAA Bond Rating
- National Citizen Survey
- Historic Task Force
- Workforce Dev Campaign
- Utility Extension Policy
- West Innovation District
- Emerald Campus
- NRECC expansion
- Smart Corridor COG
- "Dublin Go" App
- Mobility Pilot
- Forever Dublin
- Econ Dev Strategy
- Amazon
- OU
- OSU Medical Center
- University Blvd
- 100 G Transport
- Library/Garage Land Deal PPP
- Dublin Link
- Bridge Park District
- Nationwide/ Verizon Departure
- Cardinal Retained
- Library
- Library Parking Garage
- Riverside Crossing Park
- Riverside Roundabout
- North Market
- Friendship Cities – Mashiko, Japan & Dublin, Ireland
- Drug Take Back/Opioid Town Hall
- New City Hall
- Service Center Annex
- Justice Center Addition

